

Financial Statements

For the year ended 31 March 2017

Charity Commission No: NIC 105105

HMRC Charity Reference: XN 45242

THE COMMUNITY FOUNDATION FOR NORTHERN IRELAND OFFICERS AND PROFESSIONAL ADVISERS

Registered charity name The Community Foundation for Northern Ireland

Charity number NIC105105

HMRC Charity Reference XN 45242

Registered office Community House

Citylink Business Park

6a Albert Street

Belfast

Trustees

Maeve Monaghan (Chairperson) Joe McKnight (Vice-Chairperson)

Les Allamby David Bass

Grainne Brown (appointed December 2016) Michelle Canning (appointed December 2016)

Brian Dougherty

Rosalie Flanagan (resigned September 2016)

Niamh Goggin John Healy

Shelley Martin (appointed March 2017) Claire McGonigle (appointed March 2017)

Dawn Purvis

Dave Wall (appointed December 2016)

Bankers First Trust Bank Limited

31/35 High Street

Belfast

Solicitors Edwards and Company

Solicitors 28 Hill Street Belfast BT1 2LA

Auditor Moore Stephens (NI) LLP

Chartered Accountants & Registered Auditors

Donegall House

7 Donegall Square North

Belfast BT1 5GB

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The Trustees are pleased to present their report together with the financial statements of the charity for the year ended 31 March 2017.

STRUCTURE, GOVERNANCE and MANAGEMENT

The Community Foundation for Northern Ireland (otherwise known as the Foundation) was established under a Trust Deed and was incorporated in 1979. The Foundation is accepted as a charity by HMRC under reference XN45242. In April 2016, the Foundation successfully registered as a charity with the Charity Commission for Northern Ireland (NIC105105).

The trustees of the Foundation for the year ending 31 March 2017, who have all been trustees for the whole year ended on that date, except as noted below, are listed on page 1.

The Trustees expressed their appreciation to Rosalie Flanagan who stepped down from the Board during the year. The Trustees welcomed five new Trustees to the Board - Grainne Browne, Michelle Canning, Shelley Martin, Claire McGonigle and Dave Wall.

The Foundation is administered by a Board of up to 14 trustees who are assisted in their work through various standing committees (Finance and Audit and Grant-making) which involve trustees and external copted members. In addition a number of Selection Panels are involved in the decision-making process with regard to the award of grants. Advisory Panels also meet regularly to discuss the policy implications of grant and development programmes. These panels normally comprise a significant number of volunteers from other organisations and backgrounds who bring specific knowledge to the process. Each of the subcommittees and panels reports directly to the Board, which approves all major strategic decisions and has overall responsibility for all of the Foundation's activities. All trustees and Advisory Panel members serve in a voluntary capacity.

The Foundation's Chief Executive is Andrew McCracken. The Chief Executive is appointed by the Trustees to manage the day to day operations of the Foundation with support from the senior management team.

Trustee-selection, appointment and competence

The Foundation adopts an open procedure for the appointment of trustees (and volunteers). This includes:-

- Expressions of interest invited (open and on-going) via public advertisement on our website;
- Recommendations from existing trustees.

Appointment of trustees and volunteers is considered by the Board as vacancies arise and with regard to a skills matrix and gender, religious, geographical and sectoral balance.

Trustees are appointed for a term of 3 years (renewable for a further 3 year term). All Trustees participate in an annual appraisal with the Chairperson of the Board. This involves an annual review of the Trustee's own performance and the performance of the Chairperson and the Board. The Vice-Chairperson carries out the appraisal of the Chairperson. The Board conducts an annual review of skills needs and maintains the personal competence of Board members through relevant training, usually linked with its annual trustees' Strategy Day.

Trustee Induction and Training

New trustees receive a comprehensive induction pack which includes the Foundation's Governance Manual. The manual provides details on policy and practice; the Foundation's strategy, aims and activities; management and governance, and also what is expected of Trustees under charity law, with particular reference to the Charities Acts (2008 & 2013). New Trustees are also provided with opportunities to meet staff and grantees to learn about the work undertaken by the Foundation.

AIMS and OBJECTIVES

The Community Foundation for Northern Ireland is a local, independent charitable foundation, connecting people who care with causes that matter. We help communities in need, drive social change and change lives, through impactful grant-making, research, strategic partnerships and delivering innovative programmes. Supporting bespoke giving and providing philanthropic advice we are a trusted, secure means through which donors choose how, when and where to give and we provide a range of management and grant-making services for charitable funds.

Strategy and Key Objectives

We outwork our vision in three areas:-

- 1. **Community Impact** providing funds to support local communities, particularly to help the most marginalised and vulnerable, and investing in the kind of projects that other funders might not fund.
- 2. **Encouraging and facilitating generosity -** effectively helping donors direct their money to causes that make a difference
- 3. **Community leadership -** listening to the communities we're working with, and based on what we're hearing advocating with them to those in influence.

While pursuing our passion for giving and for social justice, we hold each other to account to act with the following values:

- independence, particularly from government and political affiliations
- innovation in our approaches to supporting communities and working with donors
- flexibility and proportionality in how we work with communities we're supporting
- empowerment of staff and communities
- risk taking in the projects we choose to engage with
- transparency and honesty

Grant-making Policy

As a grant-making charity, our focus is to make grants that help the most marginalised and vulnerable people in Northern Ireland. We manage grant funds from a range of donors and funders, and we listen to their views on how they want their funds to be used. Our grant making is underpinned by our own values and experience. Our grant processes set out the decision-making authority for different funds and ensure that all grant applicants are treated fairly and equitably.

We use specific grant-making criteria for each fund or programme to ensure that grants awarded support the furtherance of the Foundation's charitable objectives; make the best use of our resources and have maximum impact.

Public Benefit

The Community Foundation for Northern Ireland provides grants and community development support to local communities to enable them to address issues of social justice. All grants are awarded on the basis of evidence that the funding will have a positive impact on the local community and the beneficiaries.

The prevention or the relief of poverty: Grants to disadvantaged communities will provide support and facilities in these areas, providing local people with improved access to benefits advice and support and training to develop their skills to gain employment.

The advancement of education: Grants to individuals and organisations will enable them to access training and skills to develop their learning and improve their employment prospects.

The advancement of health or the saving of lives: Grants to organisations will enable local people to access activities such as physical activities and healthy eating awareness programmes that will improve their health and well-being.

The advancement of citizenship or community development: Grants to communities will bring local people together to develop facilities and services in their local area that will improve their well-being and social inclusion.

The advancement of the arts, culture, heritage or science: Grants to individuals and organisations will enable people to access the arts and take part in music, drama, craft workshops and other activities that will improve their social inclusion, skills and well-being.

The advancement of human rights, conflict resolution or reconciliation or the promotion of religious or racial harmony or equality and diversity: Grants to organisations will enable these organisations to address issues of social justice and human rights in their communities and engage in capacity building to address contentious issues in interface communities. This will improve the safety and well-being of local people.

The relief of those in need by reason of youth, age, ill-health, disability, financial hardship or other disadvantage: Grants to individuals and organisations will enable local people to access support and activities which address their needs, thus reducing their isolation, improving their social inclusion and well-being.

The above benefits are demonstrated through research, feedback and evaluations taken from our donors, funders and grantees and the general community. The Community Foundation for Northern Ireland's beneficiaries are mainly people living in Northern Ireland but also include people living outside Northern Ireland. There is no harm or potential for harm as a result of our purposes.

Network and other relationships

The Community Foundation is active in the Northern Ireland Trusts' Group and the UK Community Foundations network as well as being a member of the ACF (Association of Charitable Foundations) and the EFC (European Foundation Centre). The Community Foundation for Northern Ireland believes that active involvement in both local and international networks provides important shared learning as well as reciprocating the support that Northern Ireland has gleaned from international interest and donors over past years.

Risk-Management

The trustees have a risk management strategy which comprises:

- identification and regular review of the risks the Foundation may face;
- the establishment of systems and procedures to mitigate those risks identified in the plan;
- the implementation of procedures designed to minimise any potential impact on the Foundation should those risks materialise.

The Trustees have identified the following risks and have action plans in place to manage the risks:

- Failure to deliver community impact through our grant-making;
- Failure to retain and attract new donors;
- Failure to listen to communities and understand community needs;
- Inadequate or ineffective governance structures and strategy;
- Ineffective or inefficient management of resources;

The task of monitoring the Foundation's financial control systems and procedures is delegated to the Finance and Audit Committee. In 2013, the committee appointed ASM to provide an Internal Audit service to the Foundation for a period of up to four years. ASM's annual statement of assurance for 2016-17 is as follows –

"In our opinion, the Community Foundation for NI's systems in relation to risk management, control and governance provided satisfactory assurance in relation to the effective and efficient achievement of the Foundation's objectives."

CHARITABLE ACTIVITIES

Working to Support Organisations and Communities to achieve Social Change Outcomes

The Community Foundation for Northern Ireland manages a range of grant-making programmes. These funds are sourced from private donors, other Trusts/Foundations and from both the statutory and private During 2016-17 the Board of Trustees approved 455 grants totalling £5,512,026 to local communities to support them in their work. Details of some of our programmes and funds are included below:-

Capital Grants Programme: Space and Place

The Community Foundation, working with its partner organisations (Public Health Agency, Northern Ireland Environment Link, Rural Community Network, Northern Ireland Housing Executive and Groundwork NI) continues to implement the Space & Place programme a £15m capital grants programme funded by the Big Lottery Fund.

Revenue Grant-Making Funds

In the 2016-17 financial year our small revenue grant making totalled £1,225,243 with awards being made from funds. A total of 442 awards were made to local community groups and individuals. These awards ranged from £300 awarded to a refugee/asylum seeker to attend an Access Course at the local College, distributed through the Women's Fund Individual Bursary Programme, to £15,000 through the Social Justice Programme to support a project enabling space for conversations around involving those most marginalised from peace-building to re-enter the peace discourse.

Partnerships and Programmes

We also worked in partnership with other funders to support a number of programmes some of which are detailed below:-

Building Change Trust

The Community Foundation continues to provide the administrative base for the Building Change Trust, an initiative established by the Big Lottery Fund as an investment for community capacity building and the promotion of the voluntary and community sector in Northern Ireland. The Trust is a life limited endowment which will have expended its funds by 31 December 2018.

NI Human Rights Fund

Together with The Atlantic Philanthropies we are working to build a ten-year £10 million Human Rights Fund for Northern Ireland that will continue to sustain and support key human rights organisations.

Peace Impact Programme

We have continued to provide support for groups in receipt of funding from the International Fund for Ireland's Peace Impact Programme. This programme is designed to deliver real and positive community transformation through sensitive interventions in communities that have not previously, or only partially, participated in peace-building and reconciliation activities.

Youthbank International

We also continue to work with support from the Charles Stewart Mott Foundation to establish an international network of YouthBanks. YouthBanks are youth-led grant-making organizations or programmes within a host organization, which channel money into projects that will improve the quality of life of local communities. They are run by young people, for young people.

Vital Signs

The Community Foundation is committed to listening to the communities we're working with, and based on what we're hearing advocating on their behalf to those who have influence with the relevant issue(s). Under the banner of 'Vital Signs', the Community Foundation is developing a strong network of relationships with communities across Northern Ireland; gathering, analysing and acting on information and knowledge; and facilitating communities to come together with us, and each other, on issues of mutual concern. Based on what we learn and hear, we will help communities advocate publicly and privately with policy and decision makers at all levels on issues that concern them, potential donors and the role of community philanthropy locally. A full report for Vital Signs was published and launched in October 2016 with more in-depth analysis on two themes 'Health and Well-Being', with a particular focus on mental health and 'Education and Skills', with a particular focus on alternative education models, to include community education, family learning.

Developing the Resource Base of the Community Foundation and Promoting Philanthropy

Through its fund development and donor support services the Community Foundation continues to be committed to helping individuals and organisations to give to causes and issues in their local community. We also worked with Energia and Gaelectric to establish further community benefit funds in areas across Northern Ireland.

As part of our corporate objective of 'Promoting, Enabling and Enhancing Philanthropy', the Community Foundation was once again a lead partner in the 'Philanthropy Fortnight' initiative. Philanthropy Fortnight is an informal consortium of local community and voluntary organisations which organises a range of events over a fortnight in late April/early May. The events are designed to encourage thinking and activity around giving and to enable organisations to celebrate and highlight the generous support they receive from their supporters.

The Community Foundation's own event focussed on raising awareness amongst Professional Advisors of the importance and benefits of introducing into their discussions with clients the idea of giving away or utilising a proportion of their wealth for charitable / philanthropic purposes.

We have also worked in partnership with Localgiving.com, supported by funding from a private donor, on a project aimed at enabling local community and voluntary groups in Northern Ireland to gain free access to Localgiving.com and the opportunity to raise additional funds through a match funding initiative.

Additional information about our activities is available on our website at www.communityfoundationni.org.

ACHIEVEMENTS and PERFORMANCE

In 2016/17, we approved 455 grants totalling £5,512,026 to local communities and individuals to support them in their work, and supported 576 communities as part of our plan to work with 2,000 communities between 2016 and 2019. The grants awarded tackled issues of social justice and covered themes such as older people, young people, disability, community arts, human rights and health and well-being. We prioritised funding to areas of disadvantage and marginalised communities and include some of the outcomes below:-

- Helping women to develop their skills to gain employment by providing them with bursaries for training and development through the Women's Fund for NI;
- Enabling local people to access activities to improve their health and well-being by providing grants for a range of community activities through Comic Relief, Sport Relief and a number of Community Benefit Funds;
- Helping communities to develop shared facilities and services in their local area to improve their wellbeing and social inclusion by providing capital grants under the Space and Place Programme;
- Supporting people with disabilities to access the arts through grants and bursaries awarded under the Acorn Fund Legacy Project;
- Enabling older people and people with disabilities to access support and activities through grants awarded under the Telecommunity Fund and the Older People's Fund;
- Helping human rights organisations to address issues of human rights through the NI Human Rights Fund grants.

The approval rate was approximately 66% of all applications received.

Some examples of the funds that we award grants through:

Acorn Fund:

The Acorn Fund was set up as part of the legacy of the 2013 Year of City of Culture addressing social and economic imbalances experienced by communities emerging from generations of conflict in Derry-Londonderry. In 2016-17 a total of 48 awards were made under this programme, with an average grant of £1.512.

Comic Relief Programmes:

Comic Relief funds provided ongoing support for grassroots community groups in areas of disadvantage across Northern Ireland. There are a number of funds within the Comic Relief Local Communities and Community Cash. Grants range from £1,000 to £5,000. In 2016-17 a total of 109 grants were approved with an average award of £1,349.

Community Benefit Funds:

Opportunities arose to target new rural areas and provide development and small grant support through a series of funds from the growing windfarm industry. Gaelectric, Capital Dynamics, Energia and ESB funds enable the foundation to deliver much needed grants to groups in the greater Limavady, Omagh, Ballynure/Carrickfergus, County Tyrone, and Strabane areas. Grants range from £500 to £5,000 and address issues such as, community cohesion and engagement, energy efficiency and sustainability, social, cultural or sporting benefit for the local community, training and education, environmental benefit and economic benefit.

Santander Foundation - Community Solutions Fund:

The Community Solutions Fund aim is to support projects that improve people's knowledge around money management, training to delivery to reduce social isolation, and projects that aim to support innovative solutions to social challenges. In 2016-17 the fund supported 12 projects with grants of £5,000 per project.

Social Justice Programme:

The Social Justice Programme funded by the Atlantic Philanthropies delivered both grants and support to 6 local groups and communities of interest working on relevant human rights and social justice issues. The average grant size was £7,530, with additional mentor support. The programme raises awareness of rights issues and will develop advocacy training and mentor support packages for local groups. A power-analysis Training Tool Kit has been developed to share the learning from the previous programme.

Telecommunity Fund:

The Telecommunity Fund continues its support for projects with teenagers, people with disabilities and older people. The fund offers grants of between £500 and £1,500, generally in the region of £1,000, to locally based community groups with income levels of £200,000 or less per annum, supporting projects particularly targeting areas of disadvantage. In 2016-17 a total of 67 applications were awarded with an average award of £619.

Space and Place Programme

Over the last year the Programme completed the assessment and decision making of applications made under Tranche 4. This ended the application, assessment and decision making aspect of the Programme and in Tranche 4 an additional 13 projects were awarded funding totalling £4.3 million. With the Programme now closed for applications, the total number of projects being supported at year end was 31, representing an investment of £12.58 million. One project was successfully completed during the year which saw the restoration of an unused primary school in Scraghey, County Tyrone into a community centre which now acts as the hub for community sharing and learning.

Our Impact

Over the last year, we have measured the impact of our grant-making. The headline figures to date are:

- Number of beneficiaries from our grant making: 395,390
- Average cost per beneficiary £14
- Communities supported 576

An analysis of the grant-making outcome indicators is included below:

Advancing people's physical well-being and safety

- 120 projects supported
- 165,077 people benefitted from projects aimed at advancing people's physical well-being and safety
- A total of £1,069,301 was awarded to advance people's physical well-being and safety
- Average cost per beneficiary = £6.48

Connecting with the arts, culture and heritage

- 57 projects supported
- 26,097 people connected with the arts, culture and heritage
- A total of £125,699 was awarded to connect people and communities with the arts, culture and heritage
- Average cost per beneficiary = £4.82

Improved life skills, educational, employment and enterprise opportunities

- 78 projects supported
- 98,836 people improved their life skills, educational, employment and enterprise opportunities
- A total of £846,680 was awarded to improve people's life skills, education, employment and enterprise opportunities
- Average cost per beneficiary = £8.57

Maximising the ability to strengthen community cohesion and build social capital

- 67 projects supported
- 60,555 people benefitted from projects aimed at maximising the ability to strengthen community cohesion and build social capital
- A total of £386,918 was awarded to maximise the ability to strengthen community cohesion and build social capital
- Average cost per beneficiary = £6.39

Reduction of isolation and disadvantage and lack of access to local services

- 122 projects supported
- 43,135 people benefitted from projects aimed at reducing isolation and disadvantage and lack of access to local services
- A total of £3,075,554 was awarded to reduce isolation and disadvantage and lack of access to local services
- Average cost per beneficiary = £71.30

Transform access to, and engagement with, the environment and public spaces

- 12 projects supported
- 1,690 people benefitted from projects delivered to transform access to, and engagement with, the environment and public spaces
- A total of £17,871 was awarded to transform access to, and engagement with, the environment and public spaces
- Average cost per beneficiary = £10.57

Financial Review and Results

The Foundation received income from a variety of sources, including other Foundations and Trusts, private donors and the statutory and private sectors. In addition the Foundation utilises some of the income from its invested endowment funds to meet some of its core costs. In 2016/17, the principle sources of income came from the Big Lottery Fund to support the Space and Place Programme and the Acorn Fund Legacy Project; Atlantic Philanthropies to support the NI Human Rights Fund and the International Fund for Ireland to support the Peace Impact Programme.

The Statement of Financial Activities on Page 14 indicates that the Foundation had incoming resources of £4,929,198 which exceeded resources expended of £3,774,751 by £1,154,447. In addition, £1,444,660 of gains were made on investments.

The Balance Sheet on Page 15 shows that the Foundation had total funds of £18,044,220 at 31 March 2017 (2016: £15,445,113). Unrestricted funds available to the Foundation at the Balance Sheet date totalled £231,192 (2016: £94,781). Restricted funds amounted to £2,435,910 (2016: £2,110,571). The foundation's capital endowment funds were £15,377,118 at the year end (2016: £13,239,761).

Investment Policy and Performance

The Foundation's overall investment objective is to provide a combination of annual income and long-term capital growth with a minimum inflation proofed annual total return of 5.5% after investment management fees. In 2016-17, the total return after investment management fees was 17.1%.

The Trustees have wide investment powers and retain overall responsibility for the management of the Foundation's investments. The Trustees have delegated authority to the Finance and Audit sub-committee to:

- Develop and propose an Investment and Expenditure Policy to Trustees.
- Define an asset allocation policy for the investments.
- Oversee and approve investment decisions concerning the Foundations capital reserves.
- Review the performance of the Foundation's investments and report to Trustees regularly.

The Foundation utilises the services of suitably qualified and experienced Investment Managers to manage its investment portfolio and to provide advice and administration services in relation to investments. However, the Trustees recognise that we are ultimately responsible for the management of the Foundation's investments.

The Foundation requires the Investment Managers to carry out negative screening and avoid investments in armaments, alcohol, human rights abuses, tobacco and pornography. In 2016/17, the Trustees reviewed the investment strategy and now also require the investment managers to carry out positive screening, i.e. investing in companies that show leadership in product design, employee policies, environmental protection, human rights or other practices. The Investment Managers are also required to consider the reputational risk

Investment Policy and Performance (Cont'd)

in relation to the Foundation's ethos and mission, and draw any such potential reputational risk to Trustees' attention.

Reserves Policy

The Trustees take a risk based approach to setting our reserves requirements for the following year. Income projections are considered in terms of value and certainty. Income that is deemed high or medium risk is considered to be "uncertain" and is therefore provided for in our reserves. In the event that we do not meet our income targets for high and medium risk income for 2017/18, we have identified the shortfall in funding that may exist and designated £52,000 from our Community Foundation Endowment Funds as a general reserve to cover the next year's expenditure requirements.

Reserves Policy - restricted funds

It is the policy of the trustees to hold any funds received for a specific purpose as restricted funds.

Reserves Policy - Capital Endowment Fund

It is the policy of the trustees to hold the capital fund as a restricted fund with the aim of ensuring a suitable future income stream to finance the ongoing work of the Foundation. The capital fund is represented by a portfolio of investments in equities, bonds, managed funds, property and cash products.

FUTURE PLANS

Our 3 year strategy, covering the period 2016 to 2019, sets out our ambition to work with 2,000 communities over the 3 years; and to grow the number of people giving through the Foundation to include 100 individuals. (Copies of the strategy are available from our website).

As we enter into the second year of the strategy, we have identified the following priorities for 2017/18:-

- We will continue to manage a wide portfolio of grant programmes and donor funds, to support local communities. We will continue to review our grant-making practice and will develop new pilot initiatives aimed at more flexible and reactive grant-making.
- Throughout the Foundation's history we have been committed to addressing the challenges of peacebuilding, social justice and effective community development. We believe in the power of community activity to change Northern Ireland for the better.
- The common theme linking all our grant programmes is that they provide individuals and groups with tools and support to make positive changes to their lives. We want to raise awareness of social fairness issues on behalf of vulnerable communities.
- The Pressure Group Fund has been established in recognition of the contribution groups and people in our society, who are working towards supporting social change, can make through direct civic action, lobbying and engagement, particularly to support those most marginalised who perhaps cannot directly support themselves. It is one way in which the Foundation can be responsive to needs and issues facing communities.
- We will establish a Brexit Dialogue Fund designed to help local community organisations listen, think, plan and lobby as they deal with approaching Brexit. The Fund will offer grants of up to £10,000 to organisations which are working to ensure that Brexit does not exclude vulnerable communities further. The Fund will also be open to voluntary and community organisations considering how Brexit will affect their own future.
- We will engage in research into the support needs and duplication in the Voluntary, Community and Social Enterprise Sector (VCSE) called 'Holding Up the Sector'. This work is being funded by the Building Change Trust through their legacy programme.
- We also plan to carry out research to record and critically analyse the work of the Community Foundation with former politically motivated prisoners of non-state organisations from the time of the paramilitary ceasefires until 2014. This work will be funded through our own funds and alongside a critical analysis will chart our pivotal role in peacekeeping, peacemaking and peacebuilding in Northern Ireland.

- We will continue to pilot our Community Innovators Programme. Typically connecting "People who care with causes that matter" means that a Foundation provides funding to organisations to carry out a predefined project to meet a need in their community of interest or place. Sometimes the funding comes with support in the "grants plus" model, sometimes it's just funding. Higher risk philanthropy in the form of a new Community Foundation Community Innovators Programme, would confirm our ability to be a pioneer of calculated risk taking in grant making in Northern Ireland, connecting people with all manner of causes, including riskier initiatives.
- Quarterly analysis and learning from grant applications to inform our work, needs, demands, gaps and approaches to grant making will continue to take place and feed into our grant making priorities.
- There will be a big focus on impact in the coming year with plans for conferences, cluster events, best practice visits, seeing is believing visits and generally increasing our profile and face to face relationships with grantees. Through Vital Signs, we will consult with local people, covering at least 2 out of the following 3 themes: Health and Wellbeing, Economy and Work and Education and Skills. Our Vital Signs report will be launched in October 2017, with consultation running from April to June. Vital Signs will highlight statistical analysis, community consultation and priorities around the chosen themes. This year will also provide a more in depth focus on how philanthropy can make a difference on particular issues within each theme, through a call to action.
- We will work with existing and new donors to grow and establish new donor funds that enable us to help donors to support the causes that matter to them.
- We will continue to work in partnership with other organisations and to participate in local, national and international networks to ensure we share learning and continue to develop as a Foundation.

Responsibilities of the trustees in relation to the financial statements

The trustees are required to prepare financial statements for each year which give a true and fair view of the state of affairs of the Foundation at the year end and of the results for that period. In preparing those financial statements the trustees:

- Select suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Foundation will continue in being.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Foundation. The trustees are also responsible for safeguarding the assets of the Foundation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

Tenders for the provision of audit services are normally sought every five years. The last tender process was carried out in January 2012 which resulted in Moore Stephens (NI) LLP being appointed as auditors for the five financial years up to and including 31st March 2016. Moore Stephens' contract was extended by a further year, up to 31 March 2017.

Moore Stephens (NI) LLP have expressed their willingness to continue in office.

On behalf of the Board of Trustees

Maeve Monaghan (Chairperson)

THE COMMUNITY FOUNDATION FOR NORTHERN IRELAND INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF THE COMMUNITY FOUNDATION FOR NORTHERN IRELAND

We have audited the financial statements of The Community Foundation for Northern Ireland for the year ended 31 March 2017 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102, applicable in the UK and Republic of Ireland.

This report is made solely to the Community Foundation for Northern Ireland as a body. Our audit work has been undertaken so that we might state to the Trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of Trustees and auditor

As explained more fully in the Trustees' Responsibilities Statement set out on page 11, the Trustees are responsible for the preparation of financial statements and for being satisfied they give a true and fair view. We have been appointed as auditor under Northern Ireland Charity legislation. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charity's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees' Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2017, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of Northern Ireland Charity legislation

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the legislation requires us to report to you if, in our opinion:

- the information given in the Trustees' Report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Moore Stephens (NI) LLP Chartered Accountants & Registered Auditors Dated:
Donegall House
7 Donegall Square North
Belfast
BT1 5GB

THE COMMUNITY FOUNDATION FOR NORTHERN IRELAND STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 MARCH 2017 (INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)

| | Note | Unrestricted Funds | Restricted Funds | Capital Endowment Funds | Total Funds 2017 | Total Funds 2016 |
|--|------|-----------------------|------------------|-------------------------------|------------------------|------------------------|
| | | £ | £ | £ | £ | £ |
| Incoming resources Voluntary income: Donations and Gift Aid Activities for generating funds: | 2 | 3,422 | 78,637 | 10,450 | 92,509 | 154,543 |
| Investment income Incoming resources from Charitable activities: | 3 | 56 | - | 349,822 | 349,878 | 342,625 |
| Funding received | 4 | 113,448 | 4,298,366 | 75,000 | 4,486,814 | 3,261,563 |
| Total incoming resources | | 116,926 | 4,377,003 | 435,272 | 4,929,201 | 3,758,731 |
| Resources expended | | | | | | |
| Fundraising and Communications | | 63,274 | 150,659 | 21,221 | 235,154 | 198,670 |
| Charitable Activities | 5,6 | 398,332 | 3,139,779 | 1,490 | 3,539,601 | 4,486,844 |
| Total resources expended | | 461,606 | 3,290,438 | 22,714 | 3,774,755 | 4,685,514 |
| Net incoming/(outgoing) resources before other recognised gains and losses | | (344,680) | 1,086,565 | 412,561 | 1,154,446 | (926,783) |
| Unrealised gains/(losses) | 10 | | _ | 1,444,660 | 1,444,660 | (628,605) |
| Net incoming/(outgoing) resources before transfers | | (344,680) | 1,086,565 | 1,857,221 | 2,599,106 | (1,555,388) |
| Net transfers between funds | 8 | 481,094 | (761,229) | 280,135 | - | |
| Not we assume out in founds | | 136,414 | 325,336 | 2,137,356 | 2,599,106 | (1,555,388) |
| Net movement in funds | | 130,414 | 323,330 | 2,137,330 | 2,333,100 | (1,555,566) |
| Fund balances brought forward at 1 April 2016 | 15 | 94,781 | 2,110,571 | 13,239,761 | 15,445,113 | 17,000,501 |
| Fund balances carried forward at 31 March 2017 | | 231,195 | 2,435,907 | 15,377,117 | 18,044,219 | 15,445,113 |

All amounts above relate to the continuing operations of the Foundation.

The Foundation has no recognised gains and losses other than those included above and therefore no separate statement of total recognised gains and losses has been presented.

The notes on pages 18 to 32 form part of these financial statements and should be read in conjunction therewith.

THE COMMUNITY FOUNDATION FOR NORTHERN IRELAND **BALANCE SHEET AS AT 31 MARCH 2017**

| | Note | 2017 £ | 2016 £ |
|---|----------------|---------------------------------------|---------------------------------------|
| Fixed assets Tangible assets Investments | 9 10 | 132,739 15,699,191 15,831,930 | 969,655 13,090,018 14,059,673 |
| Current assets Debtors Cash at bank and in hand | 11 | 357,494 2,176,681 2,534,175 | 454,446 1,416,673 1,871,119 |
| Creditors: amounts falling due within one year | 12 | (321,886) | (485,679) |
| Net current assets | | 2,212,289 | 1,385,440 |
| Total assets less current liabilities | | 18,044,219 | 15,445,113 |
| Provisions for liabilities | | - | - |
| Net assets | 180 | 18,044,219 | 15,445,113 |
| Funds employed Capital Endowment funds Restricted funds | 15,16 15,16 | 15,377,117 2,435,907 17,813,024 | 13,239,761 2,110,571 15,436,341 |
| Unrestricted funds | 15,16 | 231,195 18,044,219 | 94,781 15,445,113 |

Approved and authorised for issue by the Board of Trustees on 28 September 2017 and signed on its behalf

Joseph W knight

The notes on pages 18 to 32 form part of these financial statements and should be read in conjunction therewith.

THE COMMUNITY FOUNDATION FOR NORTHERN IRELAND CASHFLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2017

| | Note | 2017 £ | 2016 £ |
|--|--------------------|---|--|
| Net cash (outflow)/inflow from operating activities | 13 | 759,322 | (2,080,375) |
| Returns on investments and servicing of finance Bank and deposit account interest Income from listed investments Net cash (outflow)/inflow for returns on investments and servicing of finance | | 1,187 348,691 349,878 | 200 342,425 342,625 |
| Investing activities Purchase of tangible fixed assets Disposal of tangible fixed assets Purchase of investments Disposal of investments Net cash inflow/(outflow) from investing activities | 9 9 10 10 | (6,313) 821,634 (8,133,701) 8,070,009 751,629 | (45,204) - (1,454,192) 2,029,403 530,007 |
| Financing activities Decrease / (increase) in investment cash Decrease / (increase) in long term deposits | 10 10 | (1,021,397) (79,424) (1,100,821) | (443,130) (67,726) (510,856) |
| (Decrease)/Increase in cash and cash equivalents | | 760,008 | (1,718,599) |
| Cash and cash equivalents at beginning of year | | 1,416,673 | 3,135,272 |
| Cash and cash equivalents at end of year | | 2,176,681 | 1,416,673 |
| Relating to: Cash at bank and in hand | | 2,176,681 | 1,416,673 |

1. Accounting Policies

Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard which applies in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Incoming resources

Grants and investment income are generally recognised when the Charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

The principle source of income comprises donations from numerous funders. Other income includes private donations and investment income in the form of bank interest, dividends from investments and capital appreciation on investments held.

Related Party Transactions

There were no related party transactions that fall to be disclosed.

Taxation

No corporation tax has been provided in these accounts because the charity is within the exemption granted by Section 505 of the Income and Taxes Act 1988.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Financial instruments

The Foundation only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

Investments

Investments are stated in the balance sheet at market value and all movements, both realised and unrealised gains and losses, are shown in the Statement of Financial Activities.

Tangible fixed assets

Tangible fixed assets are stated at their purchase cost, net of depreciation and any provision for impairment.

Depreciation is calculated so as to write off the costs of tangible fixed assets, less their estimated residual values, on a straight line basis over the expected useful economic lives of the assets concerned. The principal annual rated used for this purpose are:

| | % |
|------------------------|----|
| Land and buildings | 2 |
| Fixtures and fittings | 20 |
| Computer equipment and | 33 |
| software | |

Grants payable

Grants are treated as paid if they have been paid prior to the year end. Grant offers made are included as accrued expenditure, where all grant conditions have been met and these are deemed to be payable in the following financial year.

Recharged costs

Costs arising centrally which are directly attributable to certain projects are identified wherever possible and charged to those projects. Expenses have been apportioned using various appropriate bases where it has not been possible to identify the expense directly.

Pension costs

The Foundation participates in an independently controlled defined contribution pension scheme. Contributions to this scheme are charged in the period to which they relate.

Funds

The Foundation operates the following types of funds:-

Restricted funds

These are funds where the donor has requested that the funds must be used for specific purposes which would be within the overall aims of the Foundation, as set out in note 15 to the financial statements.

Capital endowment funds

These are funds which have been given to the Foundation with the restriction that they are to be held as capital. There have also been a significant number of donations to the Foundation since its inception, which were given without restriction that the Trustees have decided should be treated as capital endowment funds.

Unrestricted funds

These funds comprise of all remaining funds which are expendable at the Trustees' discretion in the furtherance of the objectives of the Foundation.

Resources expended

All expenditure is accounted for on an accruals basis and is classified under headings that aggregate all costs related to the category.

Governance costs represent the costs associated with the governance arrangements of the charity which relate to the general running of the charity as opposed to those costs associated with fundraising or charitable activity.

Foreign currencies

Monetary assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the net movement in funds.

Reserves policy

The Trustees take a risk based approach to setting our reserves requirements for the following year. Income projections are considered in terms of value and certainty. Income that is deemed high or medium risk is considered to be "uncertain" and is therefore provided for in our reserves. In the event that we do not meet our income targets for high and medium risk income for 2017/18, we have identified the shortfall in funding that may exist and designated £52,000 from our Community Foundation Endowment Funds as a general reserve to cover the next year's expenditure requirements.

| 2. Donations | Unrestricted funds | Restricted funds | Capital endowment funds | Total 2017 | Total 2016 |
|------------------------|-----------------------|------------------|-------------------------------|---------------|---------------|
| | £ | £ | £ | £ | £ |
| Donations and Gift Aid | 3,422 | 78,637 | 10,450 | 92,509 | 154,543 |
| | 3,422 | 78,637 | 10,450 | 92,509 | 154,543 |

3. Investment income

| | Unrestricted funds | Restricted funds | Capital endowment funds | Total 2017 | Total 2016 |
|---------------|--------------------|------------------|-------------------------------|---------------|---------------|
| | £ | £ | £ | £ | £ |
| Bank interest | 56 | _ | 1,131 | 1,187 | 200 |
| Dividends | - | _ | 348,691 | 348,691 | 342,425 |
| Dividends | 56 | | 349,822 | 349,878 | 342,625 |

4. Funding received

| 3 | Capital | | | | |
|---|----------------------------|----------------------|-------------------------|--------------------|--------------------|
| | Unrestricted funds £ | Restricted funds | endowment funds £ | Total 2017 £ | Total 2016 £ |
| Atlantic Philanthropies Human Rights Fund Development | | | - | | _ |
| Project Human Rights Fund | · | 135,881 | - | 135,881 | 145,924 |
| Other People's Fund (Turkington | - | 1,406,600 | - | 1,406,000 | 94,427 |
| Fund) | | - | - | | 77,300 |
| Big Lottery Fund Acorn Fund Legacy Project | | 94 640 | - | 04.040 | 04.000 |
| Localgiving Project | - | 81,649 | - | 81,649 | 84,060 19,014 |
| Space and Place Programme | - | 1,378,246 | - | 1,378,246 | 691,179 |
| Building Change Trust Limited Building Change Trust | | 107.004 | | 407.004 | 100.004 |
| | • | 197,004 | - | 197,004 | 196,691 |
| Comic Relief (UKCF) Comic Relief Grants | 9,322 | 84,991 | _ | 94,313 | 202,178 |
| CS Mott Foundation | | • | | , | , |
| Youthbank | - | 119,218 | - | 119,218 | 66,007 |
| IFI (International Fund for Ireland) | | | | | |
| Peace Impact Programme | | 201,986 | = | 201,986 | 191,141 |
| Localgiving Foundation | | | | | |
| Local Giving Project | - | 32,007 | - | 32,007 | 7,453 |
| Paul Hamlyn Foundation Acorn Fund Inspire Bursaries | | 25,000 | | 25,000 | 25,000 |
| , | _ | 25,000 | - | 25,000 | 25,000 |
| Pears Foundation Philanthropy Project | _ | 25,000 | - | 25,000 | 25,000 |
| | | 25,000 | _ | 23,000 | 25,000 |
| Porticus Human Rights Fund | | 125,000 | - | 125,000 | |
| Public Health Agency | | | | | |
| Space and Place | - | 14,250 | :=: | 14,250 | 17,723 |
| Santander | | (10,000) | | (40,000) | 25 000 |
| SEDA Awards Santander Foundation Community | - | (10,000) | -, | (10,000) | 35,000 |
| Solutions | 6,600 | 60,00 <mark>0</mark> | i a | 60,600 | - |
| SEUPB | | | | | |
| EU Peace III Programme | - | - | 7 - | - | 287,667 |
| Sigrid Rausing Trust Human Rights Fund | | | 75.000 | | |
| | - | = | 75,000 | 75,000 | • |
| Sport Relief (UKCF) Sport Relief Community Cash | _ | _ | _ | _ | 55,300 |
| • | | | | | 00,000 |
| The Fund for Global Human Rights Human Rights Fund | - | _ | - | - | 702,888 |
| UKCF | 11,000 | 88,295 | _ | 99,295 | _ |
| New Beginnings Fund | ,550 | 55,255 | | 00,200 | - |
| Other | 86,526 | 333,839 | - | 420,365 | 337,611 |
| | 113,448 | 4,298,366 | 75,000 | 4,486,814 | 3,261,563 |
| | 110,110 | .,200,000 | 70,000 | 1,100,017 | 0,201,000 |

5. Analysis of Charitable Expenditure

Costs of charitable activities include grants made, governance costs and programme development and support costs. Programme development and support costs cover the costs of running grant programmes and providing development support to both grant and non-grant programmes.

| | Unrestricted funds | Restricted funds | Capital endowment funds | Total 2017 | Total 2016 |
|--------------------------------------|--------------------|------------------|-------------------------------|---------------|---------------|
| | £ | £ | £ | £ | £ |
| Grants | 91,636 | 1,931,128 | - | 2,022,764 | 2,701,681 |
| Governance Programme development and | 17,015 | - | - | 17,015 | 22,532 |
| support costs | 289,681 | 1,208,651 | 1,490 | 1,499,822 | 1,762,631 |
| Charitable Activities | 398,332 | 3,139,779 | 1,490 | 3,539,601 | 4,486,844 |

The Community Foundation approved 455 grants totaling £5,512,026 (2016: £9,145,677) to the voluntary and community sector during the year.

6. Grants paid

Grant payments of £2,022,764 (2016: £2,701,681) were made during the year.

7. Particulars of employees (included in programme development and support costs)

| | 2017 No. | 2016 No. |
|---|---|---|
| The average number of employees during the year was: Development and support Fundraising Administration | 23 3 5 31 | 27 3 5 35 |
| Total staff remuneration was: Salaries and wages Social security costs Pension scheme | 2017 £ 888,694 80,455 52,027 1,021,176 | 2016 £ 1,009,039 89,196 53,675 1,151,910 |

¹ employee had employment benefits in excess of £60,000 (2016: 1).

No fees are paid to Trustees for their services as board members. Directly incurred expenses are reimbursed, if claimed. Trustees were reimbursed expenses amounting to £21 (2016: £256).

The key management personnel of the charity comprise the Trustees, the Chief Executive Officer, Chief Financial Officer, Impact Director and Director of Philanthropy. The total employee benefits of the key management personnel of the Foundation were £194,478 (2016: £201,520).

8. Transfers between funds

In 2016/17, a number of capital endowment funds allocated some of the returns on their funds as revenue funds to be used for grant making and support costs. In addition, a contribution towards the Foundation's core costs is allocated from some restricted to unrestricted funds. These are shown as transfers between funds and are analysed by fund as follows:

| | Unrestricted Funds £ | Restricted Funds £ | Capital Endowment Funds £ |
|--|----------------------------|---------------------------------|------------------------------------|
| Acorn Endowment Fund | | ~ . | (1,093) |
| Carrickatane Community Benefit Fund | _ | 6 | (.,555) |
| Comic Relief | _ | (33,965) | - |
| Community Arts Endowment Fund | _ | - | (8,773) |
| Community Arts Revenue Fund | 12,311 | (15,000) | - |
| Community Foundation for NI | 358,459 | 4,813 | (193,563) |
| Community Foundation Designated Fund | · - | - | - |
| Crockagarron Community Benefit Fund | - | 325 | - |
| Curryfree Community Benefit Fund | | 6 | • |
| David Ervine Endowment Fund | - | - | (8,621) |
| David Ervine Revenue Fund | - | 7,184 | - |
| Divided Societies | - | (1,661) | - |
| Dungannon Community Trust Endowment Fund | - | - | (16,066) |
| Dungannon Community Trust Revenue Fund | - | 15,000 | - |
| Energia Crighshane Community Benefit Fund | - | (2,012) | - |
| Foundations for Peace | | 1,661 | |
| Human Rights Endowment Fund | | Entered to above the deposit to | 736,403 |
| Human Rights Revenue Fund | - | (895,402) | - |
| Killaire Trust | - | (255) | - |
| Local giving | - | 9,728 | - |
| Magilligan Fund | - | (900) | - |
| McKibbin Fund | - | 899 | - |
| Older People's Endowment Fund | - 07.050 | (40 500) | (86,202) |
| Older People's Revenue Fund | 87,256 | (13,566) | (00 570) |
| One Small Step Endowment Fund | 40.000 | 4 045 | (22,576) |
| One Small Step Revenue Fund | 16,968 | 1,845 | (407) |
| Patron's Fund | - | (4.020) | (127) |
| Peace Impact Programme | - | (4,929) | (110) |
| Raj Darshna Fund RJ Hunter Endowment Fund | , = | - | (119) |
| Roma Project | - | (220) | (3,182) |
| Social Justice Small Grants | - | (220) 68,629 | - |
| Sport Relief Community Cash | _ | 3 | - |
| Staff Trustees Endowment Fund | | 5 | (6,931) |
| Staff Trustees Revenue Fund | 6,100 | (100) | (0,951) |
| Telecommunity Endowment Fund | 0,100 | (100) | (59,420) |
| Telecommunity Revenue Fund | _ | 42,123 | (00,420) |
| Thomas Devlin Endowment Fund | = | 72,120 | (14,758) |
| Thomas Devlin Revenue Fund | _ | 22,895 | (11,700) |
| Ulster People's College | _ | - | (27,932) |
| Ulster People's College Revenue Fund | _ | 25,910 | (=.,00=) |
| Women's Endowment Fund | - | | (6,905) |
| Women's Revenue Fund | _ | 5,754 | (0,000) |
| Youthbank Comic Relief | _ | (299) | - |
| Youthbank International Contracts | _ | 791 | |
| Youthbank YEPP | - | (791) | = |
| Youthbank (CS Mott Foundation) | - | 299 | - |
| Totals | 481,094 | (761,229) | 280,135 |

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9. Tangible fixed assets

| Cost | Freehold land & buildings £ | Fixtures & fittings £ | Computer equipment £ | Total £ | |
|--|--------------------------------------|-----------------------|----------------------|----------------------|--|
| At 1 April 2016 Additions | 1,454,152 | 183,327 | 188,685 | 1,826,164 | |
| Disposals | (1,305,533) | 4,399 | 1,914 - | 6,313 (1,305,533) | |
| At 31 March 2017 | 148,619 | 187,726 | 190,599 | 526,944 | |
| Accumulated depreciation | | | | | |
| At 1 April 2016 Charge for the year | 536,518 3,600 | 139,749 11,435 | 180,242 | 856,509 | |
| Depreciation eliminated on disposal | (483,899) | - | 6,560 - | 21,595 (483,899) | |
| At 31 March 2017 | 56,219 | 151,184 | 186,802 | 394,205 | |
| Net book value At 31 March 2017 | 92,400 | 36,542 | 3,797 | 132,739 | |
| At 31 March 2016 | 917,634 | 43,578 | 8,443 | 969,655 | |
| The net book value of land and buildings is analysed as follows: | | | | | |
| | | | | £ | |
| Carlisle Road, Londonderry | | | | 92,400 92,400 | |

10. Investments

| | Listed Investments £ | Charity bank investment £ | Cash £ | Deposit accounts £ | Total £ |
|--|--|------------------------------------|-------------------|------------------------------|--|
| Market value At 1 April 2016 Additions Disposals Net increase in | 11,696,786 8,133,701 (8,070,009) | 500,000 - - | 761,173 - - | 132,059 - - | 13,090,018 8,133,701 (8,070,009) |
| investments held as cash Net gain on investment | - | - | 1,021,397 | 79,454 | 1,100,821 |
| assets | 1,444,660 | | _ | - | 1,444,660 |
| At 31 March 2017 | 13,205,138 | 500,000 | 1,782,570 | 211,483 | 15,699,191 |
| Investments at mark | ket value compri | ise: | | | |
| | | | | 2017 | 2016 |
| UK unit and investme | ent trusts | | | £ 2,596,256 | £ 1,312,669 |
| UK equities | | | | 2,431,676 | 3,084,183 |
| Overseas unit and inv | | | | 2,172,748 | 4,155,180 |
| Overseas Direct Equi | ties | | | 3,650,814 | |
| GILTS | D | | | 2,242,839 | 3,144,754 |
| UK Direct Corporate I Charity Bank Shares | Bonds | | | 110,805 | |
| Investments held as o | each | | | 500,000 | 500,000 |
| UK long term deposit | | | | 1,782,570 | 761,173 |
| orciong torm dopoole | accounts | | | <u>211,483</u> 15,699,191 | <u>132,059</u> 13,090,018 |
| | | | | 15,039,131 | 13,090,010 |
| Historical cost at 31 March | | | | | |
| | | | | 2017 | 2016 |
| 01 | | | | £ | £ |
| Shares | | | | 11,810,615 | 9,507,131 |
| Deposits Charity hank | | | | 1,754,796 | 132,059 |
| Charity bank Cash | | | | 500,000 | 500,000 |
| 04311 | | | | 211,483 | 687,976 |
| | | | | 14,276,894 | 10,827,166 |

11. Debtors

| Programme funding receivable Prepayments Other debtors | 2017 £ 337,735 19,754 5 357,494 | 2016 £ 395,771 58,675 - 454,446 |
|---|---|---|
| 12. Creditors: amounts falling due within one year | | |
| Accruals Programme funding received in advance Trade creditors Other taxation and social security | 2017 £ 51,206 201,498 47,249 21,933 321,886 | 2016 £ 52,540 334,800 75,246 23,093 485,679 |

13. Reconciliation of net movement in funds to net cash flow from operating activities

Cash generated from operating activities:

| | 2017 £ | 2016 £ |
|---|-------------------------------------|--|
| Net (outgoing)/incoming resources | 1,154,446 | (926,783) |
| Adjustments for: Investment Income Depreciation of tangible fixed assets Impairment of tangible fixed assets | (349,878) 21,595 - | (342,625) 44,139 97,642 |
| Movements in working Capital: Decrease/(Increase) in debtors (Decrease)/Increase in creditors Increase/(decrease) in provisions | 96,952 (163,793) - 759,322 | 141,321 (1,094,069) - (2,080,375) |

14. Fund balances

| 14. I uliu balalices | | | | | | |
|---|----------------------------|----------------------------|----------------------------|----------------|----------------------------------|------------------------|
| | At 1 April 2016 £ | Incoming resources £ | Outgoing resources £ | Transfers £ | Investment gains/ (losses) | At 31 March 2017 |
| Restricted Funds | ~ | ~ | ~ | L | z | £ |
| Acorn Fund Legacy Project | 35,469 | 81,649 | (69,597) | :- | - | 47,521 |
| Building Change Trust | 48,626 | 197,004 | (194,574) | - | # | 51,056 |
| Comic Relief/Sport Relief | 34,069 | 84,991 | (67,908) | (33,965) | | 17,187 |
| Community Infrastructure | 174,997 | | (53,356) | | - | 121,641 |
| Community Cash | 2,928 | - | 2,550 | _ | _ | 5,478 |
| Foundation for Peace (Divided | 1,670 | - | (9) | (1,661) | _ | 3,470 |
| Societies) | | | (-) | (1,001) | (| - |
| Global Learning Project | 177,113 | _ | (34,373) | _ | 14000 | 142,740 |
| Hope for More Foundation | 13,125 | 1,625 | (01,070) | - | - | |
| Human Rights Fund Project | 89,998 | 135,881 | (144,919) | - | - | 14,750 |
| Human Rights Revenue Fund | 985,307 | 1,532,585 | (621,129) | (895,402) | | 80,960 |
| Local Giving Project | 5,300 | 32,007 | (47,035) | 9,728 | - | 1,001,361 |
| Pears Foundation Philathropy | 11,944 | 25,000 | (11,944) | 5,720 | - | 25 222 |
| Project | | 20,000 | (11,544) | • | - | 25,000 |
| Roma Project | 5,579 | (5,354) | (5) | (220) | | |
| Santander SEDA Awards | 10,000 | (10,000) | (5) | (220) | - | - |
| Space and Place Programme | 68,373 | 1,392,496 | (979,005) | - | - | 404.004 |
| The Paul Hamlyn Foundation | 11,836 | 25,000 | (29,360) | | - | 481,864 |
| Ulster Bank Community Impact | 2,432 | 20,000 | 470 | - | - | 7,476 |
| Fund | 2,102 | == | 470 | - | • | 2,902 |
| Youthbank (Mott Foundation) | 12,619 | 120,473 | (70,970) | 299 | | 00.404 |
| Other | 419,186 | 763,646 | (969,274 | 159,992 | - | 62,421 |
| Total restricted funds | 2,110,571 | 4,377,003 | (3,290,438) | | | 373,550 |
| 11 SECONOMICA DE PRODUCTORA ESTADO DE PRODUCTORA DE PRODUCTORA DE PRODUCTORA DE PRODUCTORA DE PRODUCTORA DE PORTA DE PRODUCTORA | 2, , | 4,077,000 | (3,230,436) | (761,229) | - | 2,435,907 |
| Unrestricted Funds | | | | | | |
| Other | 8,771 | 116,926 | (461,606) | 406,334 | _ | 70,425 |
| Designated Funds | 86,010 | - | - | 74,760 | = | 160,770 |
| | 94,781 | 116,926 | (461,606) | 481,094 | | 231,195 |
| Capital Endowment Funds | 13,239,761 | 435,272 | (22,711) | 280,135 | 1,444,660 | 15,377,117 |
| Total | 45 445 446 | 1 000 001 | | | | |
| 1 otal | 15,445,113 | 4,929,201 | (3,774,755) | | 1,444,660 | 18,044,219 |

Designated funds - Termination of employment

This fund is intended to provide for the redundancy costs which the Foundation would incur if there was a significant decrease in the level of its funding and as a result, any of the existing staff who are presently employed on time limited contracts were made redundant at or before the expiry of their contracts.

15. Analysis of fund balances

| | Unrestricted funds £ | Restricted funds £ | Capital Endowment funds £ | Total £ |
|--|---|--|---|---|
| At 1 April 2016 Surplus/(deficit) for the year Transfers Net gain/(loss) on investments At 31 March 2017 | 94,781 (344,680) 481,094 231,195 | 2,110,571 1,086,565 (761,229) 2,435,907 | 13,239,761 412,561 280,135 1,444,660 15,377,117 | 15,445,113 1,154,446 - 1,444,660 18,044,219 |
| Represented by:- | | | | |
| Tangible fixed assets Investments Current assets Current liabilities At 31 March 2017 | 188,147 87,110 (44,062) 231,195 | 266,666 2,447,065 (277,824) 2,435,907 | 132,739 15,244,378 - - 15,377,117 | 132,739 15,699,191 2,534,175 (321,886) 18,044,219 |

16. Reserves

| | £ |
|----------------------|------------|
| At 1 April 2016 | 15,445,113 |
| Surplus for the year | 2,599,106 |
| At 31 March 2017 | 18,044,219 |

17. Pension Scheme

The Foundation contributes to a defined contribution pension scheme, the assets of which are held separately to those of the Foundation, in independently administered funds. The pension charge represents contributions by the Foundation to the fund during the year. There were no outstanding contributions at 31 March 2017.

18. Contingencies

Grants

Under the terms of certain grants, a liability may arise to repay in whole or in part grants received if certain conditions in the grant agreement are not complied with. In the opinion of the Trustees the terms of all letters of offer have been compiled with and a liability is not expected to arise.

19. Commitments

Grant offers

The Foundation's contractual obligations arising through offers of grants made in respect of which either the acceptance period had not lapsed or the conditions had not been fulfilled at the year end are as follows:-

| | 2017 £ | 2016 £ |
|--------------|------------|-----------|
| Grant offers | 10,940,317 | 5,808,567 |

At 31 March 2017 the Foundation was committed to making the following payments under non-cancellable operating leases as follows:

| | 2017 | 2016 |
|----------------------------|--------|--------|
| | £ | £ |
| Within one year | 21,339 | 21,339 |
| Between two and five years | - | 21,339 |
| In over five years | - | - |
| | | |

20. Post balance sheet event

There were no post balance sheet events for the year ended 31st March 2017

21. Related party transactions

There were no related party transactions that fall to be disclosed.

22. Legal status

The Community Foundation for Northern Ireland is a Charitable Trust established under Section 10 of the Charities Act (Northern Ireland) 1964.

| 23. | Analysis of Programme Development and Support | Costs | |
|---------------------|---|-------------------|--------------------|
| | | 2017 | 2016 |
| Confer | ences and seminars | £ | £ |
| | alising events | 50,110 | 23,926 |
| Trainin | | 5,65 5 | 3,383 |
| | g for mentors | 5,055 | 13,413 |
| | and subsistence | 45,616 | 58,435 |
| Evalua Resear | | 14,250 | 21,600 |
| | ement and verification | 8,330 | 500 |
| | tancy and technical support | 1,140 | 1,080 |
| | tion, mentoring & support | 219,231 6,271 | 215,351 |
| Group | activities | 0,271 | 31,342 1,500 |
| | and salaries | 769,088 | 880,173 |
| | vers' social security | 69,631 | 75,987 |
| Pension | n are vouchers | 45,030 | 47,462 |
| | rary staff | 5,973 | 4,022 |
| | vee leave | 400 | 5,219 |
| | dancy payments | (3,314) 15,887 | 31,325 (10,583) |
| Rent | | 13,226 | 10,220 |
| Water o | | 200 | 878 |
| Advertis | | 3,430 | 7,528 |
| Insuran Heat & | | 29,237 | 29,777 |
| | es & membership | 3,313 | 11,440 |
| Subscri | | 17,848 965 | 22,041 |
| Staff tra | aining | 5,856 | 1,028 8,252 |
| Hospita | | 1,891 | 1,767 |
| | & publications | 10,168 | 7,030 |
| Postage Statione | | 3,608 | 3,933 |
| Telepho | | 7,997 | 16,714 |
| | s & maintenance | 11,361 | 11,538 |
| Cleanin | | 7,778 2,213 | 12,691 4,125 |
| | services charge | 36,498 | 29,352 |
| | and Safety | 391 | 20 |
| Sundry | ort & maintenance | 15,976 | 11,540 |
| Commu | expenses inications & marketing | 780 | 196 |
| Professi | ional & legal fees | 4,622 | 9,439 |
| Audit | 9 | 32,219 2,989 | 13,199 |
| Equipme | | 2,074 | 2,185 |
| Depreci | ation charge | 21,595 | 44,139 |
| Impairm | ent exchange | - | 97,642 |
| | erest & charges | (27) | (253) |
| | quipment | 1,191 558 | 1,917 |
| Hub Dev | velopment (YBI) | 8,567 | 158 |
| Exception | onal Cost | - | - |
| | | 1,499,822 | 1,762,631 |
| Analysi | s of Governance Costs | | |
| | | 2017 | 2016 |
| Confere | nce & travel costs | £ | £ |
| | onal & consultancy fees | 807 | 2,600 |
| Hospital | | 5,573 | 9,780 |
| External | audit | 39 6,600 | 6,600 |
| Internal | audit | 3,996 | 3,552 |
| | | 17,015 | 22,532 |
| | | | · |

| Analysis of Fundraising Costs | | |
|--|---|---|
| | 2017 £ | 2016 £ |
| Salary costs Conferences and seminars Travel and subsistence Licenses & membership Subscriptions Staff Training Hospitality Printing & publications Postage, Stationery & Telephone Communications & marketing Building services charge Consultancy Contractuals Advertising IT Support Sundry Bank interest & charges Small equipment Professional & legal fees Investment Management Costs | 137,427 9,042 12,337 834 250 25 85 6,266 685 6,945 1,358 30,734 5,000 590 778 32 185 100 1,260 21,221 235,154 | 148,288 5,292 3,730 720 250 348 135 1,616 919 5,611 - - - - 31,761 198,670 |
| | | |